December 11th, 2014

To Whom It May Concern:

The North Carolina Academy of Family Physicians, the North Carolina Community Health Center Association, the North Carolina Pediatric Society and Community Care of North Carolina (“advisory group”) have been working together over the last several months and have developed a formalized alignment plan designed to partner the community physicians in a clinically integrated network (“CIN”) to meet the challenges and opportunities presented by a rapidly transforming health care environment. Central to that strategic plan, the advisory group recommended the formation of a legal structure for the purpose of creating a clinically integrated network of providers.

The CIN will provide a venue for participating physicians to develop and implement clinical processes to achieve business efficiencies and improve population health. The CIN will serve as a collaborative contracting entity for participating physicians, and will negotiate and manage third-party payer contracts on behalf of the providers. The entity will initially be solely owned by Community Care of North Carolina, Inc. with an intent to transfer ownership to participating physicians. The details of the proposed legal structure for the CIN and the specific functions it will perform are contained in the Community Physicians Network Business Plan and are available for your review.

Community Physicians Network wishes to solicit expressions of intent from community physicians to participate in the CIN, BY SIGNING AND RETURNING THIS LETTER OF INTENT TO:

Tork Wade at 2300 Rexwoods Dr. Suite 140, Raleigh, NC 27607

This expression of intent is nonbinding, and your final decision to join the CIN is contingent upon your review and execution of a formal Participation Agreement to be developed by the CIN’s initial governing board.

By signing and returning a copy of this Letter of Intent, you affirm the following:

- You currently are a duly licensed North Carolina physician in good standing.
- You intend to participate in the CIN contingent upon your review and approval of its
legal structure, investment obligation, and the provisions of a Participation Agreement governing your rights, duties, and responsibilities as a member of the CIN.

- You will actively participate in the selection of the CIN’s initial governing board and the establishment of its formal governance structure.
- You will comply with reasonable confidentiality requirements established by the CIN planning committees.
- You will share information regarding your private practice, as reasonably necessary to establish a clinically integrated network, subject to confidentiality restrictions on the use of that data which are satisfactory to you.
- You will commit to improving quality of care and clinical outcomes, improve coordination and continuity of care, control the cost of care, and eliminate unnecessary clinical care variation by participating in the creation and adoption of clinical protocol and pathways, applying evidence-based medical interventions, and supporting comprehensive clinical care with an integrated information technology platform.

Signature: ______________________________________

Printed Name: ___________________________________

Date Signed: _________________________________